

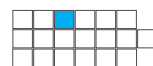
# BOARD OF DIRECTORS



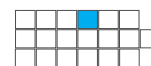
**JJ Njeke (56)**  
**Chairman**  
**Non-executive, independent**  
*BCom, BCompt (Hons), CA(SA), HDip Tax*  
 Appointed to board: 2010



**Johan Burger (56)**  
**Deputy chairman**  
**Non-executive, independent**  
*BCom (Hons), CA(SA)*  
 Appointed to board: 2010



**Nicolaas Kruger (47)**  
**Group chief executive officer**  
**Executive**  
*BCom, FFA, FASSA, AMP (Oxford)*  
 Appointed to board: 2010



**Ngao Motsei (50)**  
**Group executive: strategic human resources and transformation**  
**Executive**  
*BSocSc (Hons) (UCT), MRP (Cornell University), IQSD (Gestalt Institute of Cleveland), BSHR (INSEAD)*  
 Appointed to board: 2012  
 Resigned: 30 June 2015



**Leon Crouse (62)**  
**Non-executive, non-independent**  
*BCom (Acc), certificate in the theory of accounting, CA(SA)*  
 Appointed to board: 2012



**Fatima Jakoet (54)**  
**Non-executive, independent**  
*BSc, CTA, CA(SA)*  
 Appointed to board: 2010



**Niel Krige (66)**  
**Non-executive, independent**  
*MCom, FIA (London), AMP (Harvard)*  
 Appointed to board: 2011



**Jabu Moleketi (58)**  
**Non-executive, independent**  
*AMP (Harvard), MSc in financial economics (University of London), post-graduate diploma in economic principles (University of London)*  
 Appointed to board: 2010



**Sizwe Nxasana (57)\***  
**Non-executive, independent**  
*BCom, BCompt (Hons), CA(SA)*  
 Appointed to board: 2010



**Frans Truter (59)**  
**Non-executive, independent**  
*BCom (Hons), CA(SA), AMP (Oxford)*  
 Appointed to board: 2010

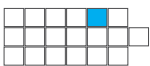


**Ben van der Ross (68)**  
**Non-executive, independent**  
*Dip Law (UCT)*  
 Appointed to board: 2010



**Johan van Reenen (60)**  
**Non-executive, independent**  
*BSc (Hons), MBA*  
 Appointed to board: 2010

\* Resignation effective 30 September 2015



**Preston Speckmann (58)**  
**Group finance director**  
**Executive**  
*BCompt (Hons), CA(SA)*  
 Appointed to board: 2010  
 Retired: 30 June 2015



**Mary Vilakazi (37)**  
**Group finance director**  
**Executive**  
*BCom (Hons), HDip Auditing, CA(SA)*  
 Appointed to board: 1 July 2015



**Syd Muller (66)**  
**Non-executive, independent**  
*BCom (Hons), CA(SA), MBA, AMP (Harvard)*  
 Appointed to board: 2010



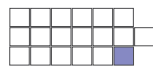
**Vuyisa Nkonyeni (45)**  
**Non-executive, non-independent**  
*BSc (Hons), CA(SA)*  
 Appointed to board: 2011



**Khehla Shubane (59)**  
**Non-executive, independent**  
*BA (Hons), MBA*  
 Appointed to board: 2010



**Louis von Zeuner (54)**  
**Non-executive, independent**  
*BEcon*  
 Appointed to board: 2014



**Maliga Chetty (45)**  
**Company secretary**  
*BA, BProc, LLM, CIS*  
 Appointed: 2013



For abbreviated curricula vitae of directors, please see the MMI website [www.mmiholdings.com](http://www.mmiholdings.com).

All directors appointed on the MMI Holdings board, at the time of the merger, were taken to be appointed to the board with effect from 1 December 2010, being the effective date of the merger. It should be noted that MMI Holdings Ltd (previously Metropolitan Holdings Ltd) was incorporated on 21 December 2000.

Directors' ages as at 30 June 2015.